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#### **\$100+ oil not on the table.**

This inflation situation in a rising rate environment is really going to be the key headwind and macro issue for us. We've lowered our price expectations, but we still see demand growing. We still see China being an important part of that. But instead of \$100/bl+, we're talking about somewhere in the \$90s/bl certainly by the summer, maybe flirting with \$100/bl.

#### **Risks of strategic ambiguity.**

The balancing act between energy security and environmental goals continues to have what I like to call a degree of strategic ambiguity. The conversation we've been having for years is not just about the underinvestment in traditional oil and gas. It is really about how to deploy the windfall. There are no easy answers. We are no clearer now than we were a week ago, a month ago, or even a year ago. European and US companies have their goals. There is clearly a direction of travel. But right now, we're looking at much more of a messy transition than a smooth one.

#### **US LNG flow to Europe.**

We don't see a lot of compelling support for the return of Russian pipeline gas flows into Europe. So in some respects there are some permanent changes, but in other respects over the much longer-term, we see some underlying drivers are actually unchanged and remarkably stable. We do expect the current European premium market to give way to the premium Asian market again by the middle of the decade or so, when the market starts to balance out. ■

*\*Paraphrased Comments*

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